

RENEWABLE ENERGY ROYALTIES

# **Royalty Client Presentation**

TSX.V: RE OTCQX: RROYF

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# Who We Are



# First mover royalty company in the renewable and sustainable energy sector

- ✓ Founded in 2016, TSX-V listed in 2018, OTCQX in 2022
- Led by experienced royalty financing executives
- Management team with development experience that understands client challenges



#### \$75M+ Raised and invested into a diversified portfolio of over 100+ royalties

- Solar, wind, hydro, RNG, energy storage and efficiency
- Canada, USA, Mexico, Chile, and Maldives
- \$25M invested in the past 24 months, closed 9 transactions
- Completed \$22M+ Green Bond raise in 2023 and 2024



#### Growth oriented company with a strong track record

- Globe and Mail's Top Growing Companies (2021,2024)
- 63% annualized revenue growth rate in the past 5 years
- \$40M+ in deal flow backlog



#### **ESG** and Impact focused company

- Meets United Nations Sustainable Development Goals
- Only invest in renewable and sustainable energy (no fossil fuels)
- Management winners of Canada Clean50 awards in 2023 and 2020











# **Our Funding**



# EQUITY

(Established)

Several private raises prior to going public

Raised over \$25 million since listing on the TSX.V in 2018

#### GREEN BONDS

(Established)

Raised over \$45 million since 2020

# CO-INVESTMENT

(Exploring)

Currently exploring large institutional participation in our royalty financing

Would allow us to participate in larger transactions

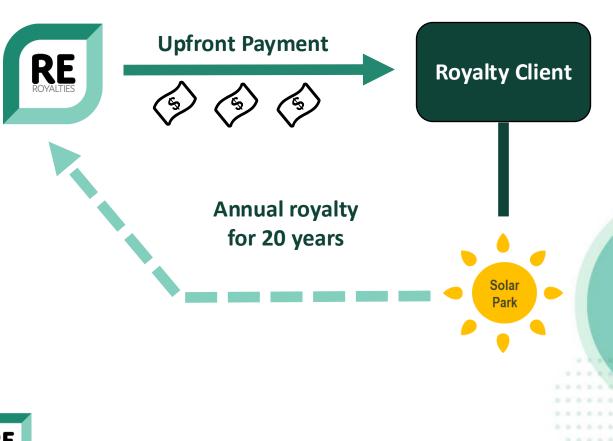
# **Capital Recycling (Ongoing)**

As principal is returned from prior investments, it can be redeployed into new opportunities



# What is Royalty Financing?

RE provides an upfront payment to the client, in exchange for a portion of a project's future cash flows (revenue royalty)







# **Royalty Financing Companies**

	Focus Industry					
ALARIS	Healthcare, Industrial & Consumer Services					
DIVERSIFIED	Consumer Services, Franchises					
INPUT CAPITAL	Canola					
FRANCO NEVADA	Mining					
SILVER WHEATON	Mining					
PRAIRIE SKY	Oil & Gas					
KEG	Restaurant					
BOSTON PIZZA	Restaurant					
DUKE	Healthcare, Leisure					
LIGHTER CAPITAL	Software, IT Services					





# How we help our Clients

- Our clients have multiple avenues to raise capital, but:
  - Equity financing is expensive, dilutive, and markets do not always reflect true value
  - Amortization of debt results in cash flow outlays during the early years of a project's life reducing their return
- We work with our clients to understand their business and tailor an accretive solution for them
- We provide financing that:
  - Allows our clients to leverage the cash flows from their operating projects to fund their development projects or acquire new projects
  - Has a competitive discount rate and terms
  - Is non-dilutive to our clients' shareholders
  - Does not have cumbersome financial covenants
  - Has minimal transaction fees
  - Can be integrated with traditional debt providers
- Willing to finance projects:
  - Internationally
  - In different types of renewable energy technology

# **Royalty Financing Structure**

# MONETIZE EXISTING / CREATE NEW ROYALTY

- RER provides an up-front payment to our royalty client
- Royalty client pays us a royalty based on a percentage of revenues from their existing operating or construction ready project
- Royalty is paid over the life of the project
- No principal repayment

# ROYALTY BASED LOAN

- RER provides a short-term loan to our royalty client (term of 6 months to 3 years)
- Royalty client pays a competitive interest rate to RER as a result of the royalty structure
- Principal is repaid upon maturity of the loan
- Royalty client pays us a royalty based on a percentage of revenues from their existing operating or construction ready project
- Royalty is paid over the life of the project



# **Example 1: Royalty**

**Client:** Developer of utility scale solar PV projects

**Client Requirement:** Needed capital to grow their new business venture in Africa

**Background:** Client had an existing royalty as a result of being the original developer on four solar projects in Ontario, Canada that were ultimately bought and constructed by a large developer and owner of clean power facilities

**Structure:** RER provides CAD \$1.95M in exchange for the client assigning the existing royalty to RER

- Lump sum capital up front allowed the royalty owner to supercharge the growth of a new business venture
- The owner was able to receive a lower cost of capital through selling their royalty than if they chose to raise equity at the corporate level







# **Example 2: Royalty + Loan**

**Client:** Owner and operator of utility-scale wind energy, solar PV and hydroelectric projects

**Client Requirement:** Needed financing to support the acquisition of a new project, a 17 MW wind project

**Background:** Client owned and operated 5 projects; 3 small run of river, and 2 utility scale solar PV projects

**Structure:** RER provided a three-year loan with interest only payments and a bullet principal repayment at the end of term, and a 20-year gross revenue royalty over all 6 projects

- Able to double the size of MW under ownership and utilized cash flows from newly acquired project to pay down loan
- Enabled our client to restructure balance sheet enabling them to acquire a 7<sup>th</sup> project
- Raising equity would have been costly and the short-term loan provides maximum operational flexibility compared to traditional mezzanine debt

# **Example 3: Royalty + Loan**

**Client:** Developer, owner, and operator of sustainable power generation projects consisting of distributed energy resources, including wind, solar, gas, and energy storage

**Client Requirement:** Needed financing to support the acquisition of a portfolio of 4 operating and 10 late-stage development BESS projects in Ontario

**Background:** Client pursuing over 100 power generation opportunities, with over 135MW AC currently under development

**Structure:** RER provided a two-year loan with interest only payments and a bullet principal repayment at the end of term, and gross revenue royalty over all 14 projects lasting over the life of the batteries (10-15 years)

- Able to complete the acquisition quickly with certainty and without diluting ownership
- The short-term loan provides superior commercial flexibility compared to traditional mezzanine debt, enabling the client to engage in future transactions







# **Example 4: Loan + Royalty Acquisition**

**Client:** Provider of cloud-based smart infrastructure and digital transformation solutions to utilities, healthcare, real estate, and government

**Client Requirement:** Needed financing to maintain working capital, expand sales and marketing, and support development of smart campus pilot projects

**Background:** Client had recurring revenue with nine large clients, primarily utilities and facilities management; looking to grow in the Smart Infrastructure sector; has a series of existing debt facilities

**Structure:** RER provided a two-year loan with interest only payments and a bullet principal repayment at the end of term; a royalty acquisition in exchange for a fixed annual royalty payment for 10 years

- Able to expand in Smart Infrastructure and utilized cash flows from existing recurring revenues to pay down loan
- Lump sum raised upfront to support the growth in the direction of smart infrastructure with pilot projects planned

# **Example 5: Letter of Credit**

**Client:** Developer of utility scale solar PV projects

**Client Requirement:** Required USD \$2.8M to place an interconnection Letter of Credit with the interconnection authority

**Background:** Client had a short timeline to place the interconnection deposit, if they missed the deadline the project would have been delayed 6 months

**Structure:** RER packaged a short term 6-month loan secured by the assets in the project with a 15-year gross revenue royalty

- Client had a very short timeline to secure the deposit
- Bridge loan enabled the client to have the time necessary to complete development





# **Potential Lease Royalty Products**

# What we look for

- Up front capital required
- Products that the customer will lease into the future
- Presents us with the ability to create long-term royalty revenue
- Assets that can be used as collateral to ensure security on our investment



**ELECTRIC VEHICLES** 







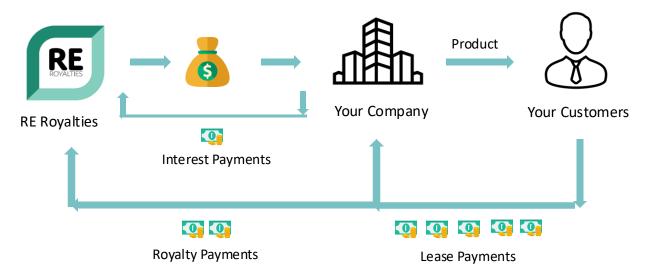
**SOLAR PANELS** 





# **Lease Royalty Financing**

Helps our clients by providing the capital for them to invest in energy efficiency



We are fully capable of integrating this structure with traditional debt providers as well

# **Example 6: Leasing (Potential)**

**Client:** Client is producer of portable battery power systems

Client Requirement: Needs financing to build operational capacity and continue R&D

**Background:** Client owns a business that produces electric battery portable power systems and needs immediate capital

**Structure:** RER provides a short-term loan for anywhere from 6 months to 3 years and receives a royalty on lease payments that our client receives from their end customer for 5-20 years

- Receives necessary capital up front to enable them to continue expanding their business; allows more end users to buy their product
- Creation of recurring revenue stream from customers of our client
- No costly fees associated with raising equity or debt
- No dilution and no/minimal covenants restricting nimbleness of the business





# **Why Choose Royalty Financing**

BENEFITS OVER EQUITY	BENEFITS OVER DEBT				
No dilution to shareholder/sponsor	Royalties based on production				
Owner maintains control of asset	No or limited covenants				
Cash flow-based valuation	Enhance owner cash-flows				
No marketing needed to raise new equity	Faster to complete than project financing				
No finder or underwriter fees	No arrangement or commitment fees				
Monetize operating assets to raise funds	Retains future ability to issue debt				
No need to sell existing projects	More flexibility in structuring				
Completion financing	Alignment of interests with owners				



# Royalty Portfolio and Investments Made to Date<sup>1</sup>

Year	Client	Technology	Status	Country	Capacity (MW)	# of Royalties	mount USD\$)	Amount (CAD\$)	Customer	Investment by Technology
2016 A	Aeolis	Wind	Operational	Canada	102	1	\$	1,240,000 B	C Hydro	
2017 J	Jadepower	Wind, Solar, Hydro	<b>Operational</b>	Europe	34	6	\$	3,800,000 L	ocal Utility, EU	■ Solar
2018 A	Alpin Sun	Solar	Development	USA	352	4	\$ 1,000,000 \$	1,420,000 L	arge US Bank	
2018 I	Belltown	Solar	<b>Operational</b>	USA	78	1	\$ 2,800,000 \$	3,976,000 V	istra Energy	■ Wind 25% 45%
2019 I	Fresh Air	Solar	<b>Operational</b>	Canada	40	4	\$	1,870,000 H	lydro One	
2019	OntarioCo	Solar	<b>Operational</b>	Canada	18	60	\$	5,000,000 H	ydro One	■ Hydro 8%
2020 \$	Scotian Wind	Wind	<b>Operational</b>	Canada	40	12	\$	4,640,000 N	ova Scotia Power	11yd10 3% 12%
2021	Switch	<b>Battery Storage</b>	<b>Operational</b>	Canada	6	9	4	7,380,000 R	EITs / Industrials	RNG
2021	Switch	<b>Battery Storage</b>	Development	Canada	15	4	Þ	7,380,000 R	EITs / Industrials	- KIVG
2021	Teichos	Solar	Development	USA	20	1	\$ 2,200,000 \$	3,124,000 L	arge US Utility	= Chavage
2021 I	FuseForward	<b>Energy Efficiency</b>	<b>Operational</b>	Canada	0	1	\$	3,000,000 U	tilities, REITs	Storage
2022 (	Outagamie	<b>Renewable Natural Gas</b>	<b>Operational</b>	USA	2	1	\$ 4,420,000 \$	6,276,400 C	alifornia	
2022	NOMAD	<b>Mobile Battery Storage</b>	<b>Operational</b>	USA	3.5	6	\$ 5,600,000 \$	7,952,000 R	egional Utilities	
2022 I	ReVolve	Solar	<b>Operational</b>	Mexico	2.4	6	\$	1,600,000 Ir	ndustrials	to a star and by the deal at an
2022 S	Switch	Solar	<b>Operational</b>	Canada	0.4	1	\$	1,300,000 H	ydro One	Investment by Jurisdiction
2022 I	ReVolve	<b>Battery Storage</b>	Construction	Mexico	1.9	3	\$	1,860,000 H	ospitality group	
2022 I	Delta Energy	<b>Energy Efficiency</b>	Construction	USA	0	1	\$ 1,100,000 \$	1,562,000 M	Iunicipalities	■ Canada
2023	Teichos	Solar	Development	USA	20	1	\$ 1,800,000 \$	2,556,000 L	arge US Utility	5%5% 0%
2023 A	AlbertaCo	Wind	<b>Operational</b>	Canada	100	1	\$	940,000 L	arge Corporate	■ USA 50%
2023	Cleanlight	Solar	<b>Operational</b>	Chile	N/A	1	\$ 3,200,000 \$	4,544,000 Ir	ndustrials	- 05A
2024 I	ReVolve	Wind, Hydro	<b>Operational</b>	Canada	23	3	\$	4,000,000 B	C Hydro, Municipality	■ Mexico 33%
2024	Clean Communities	Solar	Construction	Canada	4	1	\$	1,700,000 M	Iunicipalities	- WEXICO 55%
2024 I	ReVolve	Solar	Construction	Mexico	0.5	1	\$	415,000 B	C Hydro, Municipality	Гимопо
2024 A	Abraxas Power	Solar	Construction	Maldives	0.77	2	\$	1,400,000 H	ospitality group	Europe
2024 S	Solar Bank	<b>Battery Storage</b>	Construction	Canada	14.97	3	\$	3,000,000 M	Iunicipalities	
2024 A	Alpin Solar	Solar	Construction	Canada	200	1	\$	6,300,000 M	Iunicipalities	<ul><li>Chile</li></ul>
					1078.44	135	9	\$80,855,400		



- 1. The above table includes all historic royalty investments made to date, including those that have subsequently been repaid or royalty bought out.
- 2. There are 124 royalties in our current portfolio, net of buy outs.
- 3. US dollar transactions are converted at an exchange rate of 1.34 Canadian dollar to 1 US dollar.

## **Management Team**





**Bernard Tan**CEO & Director

- 15+ Years in corporate finance, resources, and technology
- CPA, CA, MBA (Finance)
- Former CFO of TSX public company
- Former CFO of Hunter Dickinson



Peter Leighton

- 25+ Years in M&A and project development in the energy sector
- Former COO of both Finavera and Accenture's Business Services for Utilities
- Clean50 winner



**Luqman Khan** CFO

- 20+ Years in accounting and business management
- CFO of publicly listed TSX-V mineral resource company
- CPA, CGA charter holder
- Previously with Ernst and Young



**Bryce Anderson** VP, Investments

- 10+ Years in construction, maintenance, design and finance
- CFA & CAIA charter holder
- BEng in Mechanical Engineering
- Director & Secretary at CFA Society Vancouver



**Alistair Howard** VP, Corporate Development

- 12+ Years renewable energy
- Former Director of Project Development for Boralex
- MEng from McGill, PEng
- Former Vice-Chair of Clean Energy BC



Shane Grovue VP, Growth & ESG

- 15+ Years in engineering, management and finance in clean energy and technology
- PEng, PMP, MBAs from INSEAD & Tsinghua University



**Talia Beckett**VP, Comms & Sustainability

- 10+ Years in PR, communications, int. business
- Masters Degree from University of London
- BC Export Award for International Business



**Kanika Soi**Manager, Finance & Investments

- 7+ Years in accounting with cross-sector experience (Energy, Mining & Forestry)
- Chartered Accountant previously with KMPG in their assurance practice



Michal Priecel
Financial Analyst

- 3+ Years of experience in Financial Analysis & Planning
- Bachelors of Business
   Administration (Finance) from UBC

# **Board of Directors**

Marchand Snyman Chairman & Director	<ul> <li>Co-Founder of RER</li> <li>Director and Chief Operating Officer of Hunter Dickinson Inc.</li> <li>20+ years of senior executive experience in global corporate finance M&amp;A, financing and divestiture activities</li> <li>Charted Accountant (South Africa) &amp; Chartered Accountant (Australia &amp; new Zealand)</li> </ul>
Stephen Cheeseman Director (Independent)	<ul> <li>President of Chinook Power, where he developed 142 MW Quality Wind Project</li> <li>Current Director of Clean Energy BC</li> <li>Winner of Canada Clean 16 award for his dedication and contribution to sustainability and clean capitalism</li> </ul>
Rene Carrier Director (Independent)	<ul> <li>President of Euro- American Capital Corporation, a private investment company. Currently serves as an independent director on various publicly traded companies</li> <li>Founding Director of International Royalty Corp. ("IRCC") from 2003 until sale in 2010 for \$700M</li> </ul>
Gord Fretwell Director (Independent)	<ul> <li>Experienced securities and corporate finance lawyer. Principal of Gordon Fretwell Law Corporation</li> <li>Currently serves as an independent director on various publicly traded companies</li> <li>Founding Director of International Royalty Corp. ("IRCC") from 2003 until sale in 2010 for \$700M</li> </ul>
Jill Leversage Director (Independent)	<ul> <li>30 years of senior investment banking executive and private equity experience</li> <li>Former Managing Director, Corporate &amp; Investment Banking for TD Securities, a global investment bank</li> <li>Director of Various public and private company boards (Vancouver Airport Authority, ICBC, MAG Silver)</li> <li>Chartered Business Valuator and a Fellow of the Institute of chartered Accountants of BC</li> </ul>
Paul Larkin Director (Independent)	<ul> <li>President of the New Dawn Group, an investment and financial consulting firm, primarily involved in corporate finance, merchant banking and administrative management of public companies</li> <li>Founding Director, Chairman of the audit and special purpose committees of US Geothermal Inc. which was sold to Ormat Technologies, Inc. (NYSE:ORA)</li> </ul>



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# Summary "RE Royalties' ability to be flexible and to arrange an out of the box

"RE Royalties' ability to be flexible and to arrange an out of the box financing solution was key in Scotian Windfields Inc being able to restructure our wind project's complicated financing. It has allowed us to provide a better return on investment for our Shareholders. I would recommend them for renewable companies that need a customized financial solution for their projects. RE Royalties' management and staff made the financing a seamless process."

- Joe Fitzharris, President & Board Chair, Scotian Windfields Inc.

- Aligned goals of increasing revenues
- A funding model that succeeds and grows with you
- Advantages over debt financing
- Advantages over equity financing
- Management team with experience in royalty financing and project development
- Variety of different products that can be customized to meet your needs











NO DILUTION

**EXPERIENCE** 

**FLEXIBILITY** 

ALIGNED GOALS



# THANK YOU

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